BLACKBIRD FOR TRAINING

Enterprise Risk Management & Risk-Based Auditing

1 – 5 February 2027
Kuala Lumpur (Malaysia)



Enterprise Risk Management & Risk-Based Auditing

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Introduction

Enterprise Risk Management and Risk-Based Auditing represent a structured and integrated approach that enables organizations to identify, assess, and manage risks while aligning audit activities with strategic priorities. In dynamic and complex environments, organizations require clear methodologies that go beyond reactive controls and focus on proactive risk identification and performance improvement.

This course provides a comprehensive framework that connects risk management practices with internal audit processes. It focuses on how organizations can prioritize audit efforts based on risk exposure, evaluate internal controls, and generate insights that support informed decision-making.

The content is designed around a logical progression, starting with foundational concepts, followed by risk analysis, audit execution, and ending with evaluation and continuous improvement. Practical applications and real-world scenarios are included to ensure that participants can translate concepts into effective organizational practices.

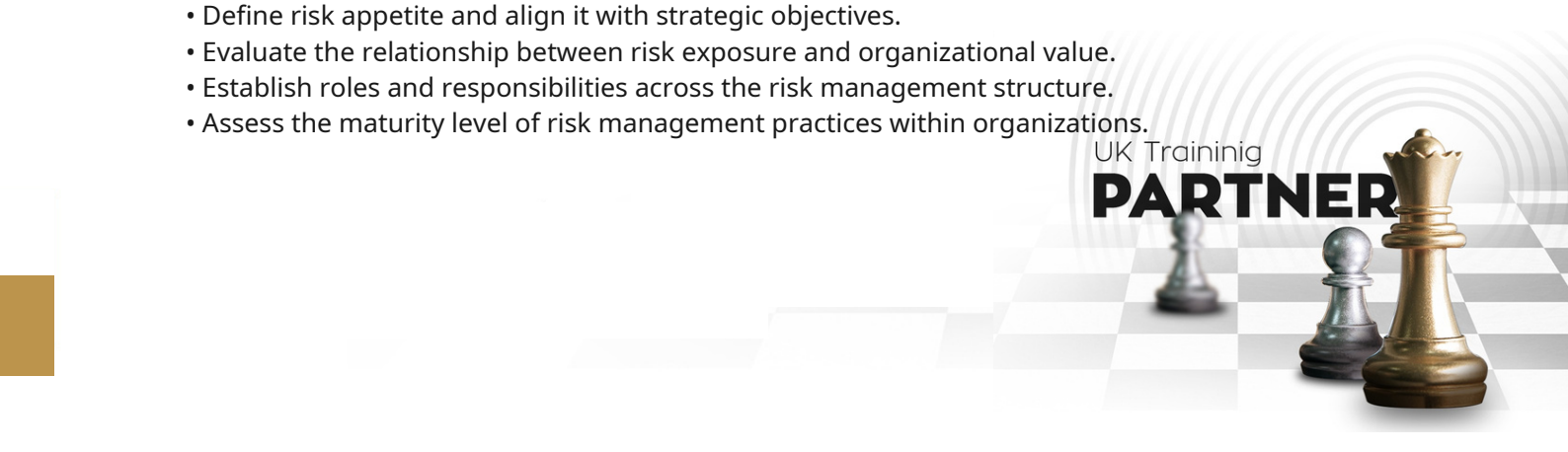
Course Objectives

- Understand the principles of enterprise risk management and its role in organizations.
- Analyze the relationship between risk management and internal auditing.
- Evaluate risks using structured and consistent methodologies.
- Prioritize audit activities based on risk exposure.
- Develop effective risk response and mitigation strategies.
- Assess the effectiveness of internal controls.
- Prepare structured audit reports that support decision-making.
- Improve organizational performance through risk-informed insights.

Course Outlines

Day 1: Advanced Risk Management Frameworks and Governance Integration

- Analyze the role of risk management within governance structures.
- Review globally recognized risk management frameworks and their applications.
- Define risk appetite and align it with strategic objectives.
- Evaluate the relationship between risk exposure and organizational value.
- Establish roles and responsibilities across the risk management structure.
- Assess the maturity level of risk management practices within organizations.



Day 2: Risk Identification, Assessment, and Prioritization

- Identify internal and external sources of risk.
- Analyze the impact of risks on operations and objectives.
- Evaluate the likelihood and consequence of risk events.
- Develop risk matrices to determine priorities.
- Classify risks based on severity and exposure.
- Apply practical exercises on risk analysis.

Day 3: Designing and Executing Risk-Based Audits

- Understand the concept and objectives of risk-based auditing.
- Align audit planning with risk assessment results.
- Define audit scope based on priority areas.
- Execute audit procedures focused on high-risk areas.
- Collect and document audit evidence systematically.
- Apply case-based exercises on audit execution.

Day 4: Control Evaluation and Audit Reporting

- Evaluate the effectiveness of internal controls.
- Identify gaps and weaknesses in processes.
- Structure audit observations in a clear format.
- Prepare professional and structured audit reports.
- Develop practical and actionable recommendations.
- Review report quality and ensure accuracy.

Day 5: Strategic Follow-up and Continuous Improvement

- Design structured follow-up mechanisms for audit recommendations.
- Evaluate the effectiveness of corrective actions.
- Link audit outcomes to organizational improvement plans.
- Enhance audit and risk methodologies based on findings.
- Apply continuous improvement techniques to strengthen performance.
- Conduct a comprehensive case study covering multiple scenarios.



Why Attend This Course: Wins & Losses!

- Strengthens structured risk analysis and evaluation capabilities.
- Enhances effectiveness of internal audit functions.
- Supports data-driven decision-making processes.
- Improves operational efficiency and risk control.
- Reinforces governance and compliance practices.
- Provides practical tools for immediate application.
- Improves quality of reporting and analysis.
- Strengthens integration between risk management and auditing.

Conclusion

Enterprise Risk Management and Risk-Based Auditing provide a comprehensive approach that supports organizations in identifying risks, evaluating controls, and improving overall performance. This approach shifts the focus from routine auditing to a more strategic function that aligns audit efforts with areas of highest risk and impact.

By integrating risk assessment with audit planning and execution, organizations gain better visibility into their operations and can address weaknesses more effectively. The structured follow-up process ensures that recommendations are implemented and that improvements are sustained over time.

This methodology also aligns with broader governance and operational resilience practices, including business continuity, which focuses on maintaining critical operations during disruptions and ensuring organizational stability . Through consistent application of these principles, organizations can enhance control environments, reduce risk exposure, and achieve more sustainable performance outcomes.

