BLACKBIRD FOR TRAINING

Integrated financial and performance management for development project

15 – 26 March 2027
Kigali (Rwanda)



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Introduction

Integrated Financial and Performance Management is a structured institutional discipline that governs how development projects are planned, financed, monitored, and evaluated within public sector and financial institutions, including central banking environments. It plays a critical role in ensuring value for money, strengthening financial accountability, controlling financial risk, and aligning project expenditures with strategic development outcomes.

This program provides a comprehensive institutional perspective on financial governance frameworks, budgeting systems, cash-flow management models, investment oversight structures, capital allocation mechanisms, financial reporting architectures, and performance measurement systems. It also integrates risk management, internal control frameworks, and long-term financial sustainability modeling to enhance transparency, strategic control, and institutional effectiveness in development finance contexts.

Course Objectives

By the end of this program, participants will be able to:

- Analyze financial governance structures applied to development projects.
- Classify budgeting models, cash-flow systems, and cost-control frameworks across project lifecycles.
- Evaluate investment oversight architectures and capital allocation structures for special-purpose and public projects.
- Assess financial reporting systems and performance measurement frameworks.
- Apply risk management and internal control frameworks in development finance.
- Examine value-for-money evaluation models and expenditure effectiveness structures.
- Understand portfolio-level financial and performance oversight mechanisms.
- Strengthen alignment between development finance and national policy objectives to ensure institutional sustainability.



Course Outlines

Day 1: Development Project Financial Governance Frameworks

- Institutional positioning of development project finance systems.
- Financial accountability and stewardship model structures.
- Public sector and central bank funding architectures.
- Stakeholder roles within development finance ecosystems.
- Governance alignment between project execution and national policy objectives.

Day 2: Budgeting Systems for Development Projects

- Medium-term and project-based budgeting framework models.
- Cost classification structures for development initiatives.
- Budget approval and authorization governance hierarchies.
- Budget variance interpretation architectures.
- Fiscal discipline and expenditure control system positioning.

Day 3: Cash Flow Management and Liquidity Planning

- Project cash-flow cycle structural models.
- Funding disbursement scheduling architectures.
- Expenditure timing and revenue flow alignment structures.
- Liquidity risk exposure classification frameworks.
- Cash-flow visibility and reporting system models.

Day 4: Investment Oversight and Capital Allocation Structures

- Development investment typology classification models.
- Capital prioritization and resource allocation frameworks.
- Financial feasibility and affordability assessment architectures.
- Public investment monitoring system structures.
- Oversight committee and approval governance models.

Day 5: Cost Control and Value-for-Money Architecture

- Cost benchmarking frameworks for development projects.
- Efficiency and economy indicator system models.
- Expenditure effectiveness evaluation structures.
- Procurement-finance interface governance architectures.
- Institutional audit linkage to value-for-money systems.



Day 6: Financial Reporting Systems for Development Projects

- Project financial statement architecture models.
- Accrual versus cash-basis reporting structure comparisons.
- Consolidation frameworks for multi-project portfolios.
- Disclosure and transparency governance systems.
- Reporting accuracy and internal validation structures.

Day 7: Performance Measurement and Results-Based Management

- Output, outcome, and impact indicator classification models.
- Performance baseline and target-setting frameworks.
- Financial performance integration architectures.
- Monitoring and evaluation system structures.
- Development results reporting governance models.

Day 8: Risk Management and Internal Control Frameworks

- Financial risk typology in development projects.
- Control environment and segregation-of-duties structures.
- Fraud and misallocation prevention architectures.
- Compliance monitoring system frameworks.
- Risk reporting and escalation governance models.

Day 9: Portfolio-Level Financial and Performance Oversight

- Multi-project financial aggregation structures.
- Cross-project performance comparison frameworks.
- Strategic resource reallocation architectures.
- Portfolio risk concentration analysis models.
- Executive oversight and steering-committee governance systems.

Day 10: Strategic Integration and Institutional Sustainability

- Alignment structures between development finance and national policy.
- Long-term financial sustainability modeling frameworks.
- Institutional capacity development architectures.
- Digital finance and reporting system integration models.
- Continuous improvement and organizational maturity structures.



Why Attend This Course: Wins & Losses!

- Strengthen expertise in financial governance and performance oversight for development projects.
- Enhance budgeting, cash-flow management, and cost-control capabilities.
- Improve value-for-money evaluation and expenditure effectiveness assessment.
- Build advanced knowledge in financial reporting and results-based management systems.
- Develop robust risk management and internal control structures.
- Gain strategic insight into portfolio-level financial and performance oversight.
- Support transparency, accountability, and long-term institutional sustainability.

Conclusion

Integrated Financial and Performance Management forms the backbone of sustainable development finance within public sector and financial institutions. Through this program, participants gain both the strategic vision and practical frameworks necessary to strengthen governance, improve financial oversight, enhance performance measurement, and ensure long-term sustainability.

By applying these institutional models and architectures, organizations can achieve greater transparency, stronger financial discipline, improved value for money, and measurable development impact aligned with national and strategic objectives.

