BLACKBIRD FOR TRAINING

Training Needs Assessment Certificate – Training Industry Certification

23 November – 4 December 2026
Bangkok (Thailand)



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Introduction

In today's fast-paced business environment, organizations must ensure that training interventions directly address performance gaps and contribute to organizational goals. The Training Needs Assessment Certificate course—accredited by the Training Industry—provides a practical and strategic approach to conducting comprehensive Training Needs Assessments TNA.

Participants will learn how to analyze organizational, task, and individual needs; design data collection tools such as surveys, interviews, and job analysis techniques; and create actionable TNA reports that inform learning and development L&D initiatives. With a balance of theory and hands-on exercises, this course ensures you have the skills to identify training needs that drive measurable performance improvements.

Course Objectives

By the end of this course, participants will be able to:

- Understand the principles and importance of Training Needs Assessment TNA in the L&D strategy.
- Identify performance gaps and training requirements across organizational, task, and individual levels.
- Design and implement effective data collection methods including surveys, interviews, and job analysis.
- Analyze and prioritize training needs to maximize business impact.
- Develop actionable TNA reports to support strategic training plans and decision-making.

Course Outlines

Day 1: Foundations of Training Needs Assessment

- Definition and importance of TNA.
- Differences between TNA and training evaluation.
- Role of TNA in the learning and development strategy.
- The ADDIE model and the position of TNA within it.
- Overview of the three TNA levels: organizational, task, individual.



Day 2: Understanding Organizational Goals and Performance Gaps

- Aligning TNA with the organization's vision and mission.
- Identifying key performance indicators KPIs.
- Linking business performance to learning outcomes.
- Conducting SWOT and performance gap analyses.
- Engaging stakeholders and ensuring strategic alignment.

Day 3: Task and Job Analysis Techniques

- Breaking down job roles into tasks and competencies.
- Using interviews, observations, and documentation for task analysis.
- Crafting effective job descriptions.
- Identifying skill gaps in job functions.
- Designing competency frameworks to support growth.

Day 4: Individual Level Training Needs Assessment

- Tools to assess individual performance and needs.
- Using 360-degree feedback, self-assessments, and appraisals.
- Conducting behavioral assessments and creating skill inventories.
- Identifying high-potential talent and addressing underperformance.
- Aligning individual needs with organizational goals.

Day 5: Data Collection Methods for TNA

- Designing effective TNA surveys and questionnaires.
- Conducting interviews and focus groups to gather data.
- Techniques for observation and job shadowing.
- Reviewing HR data: turnover, productivity, performance evaluations.
- Addressing ethical considerations in data collection.

Day 6: Data Analysis and Interpretation

- Organizing and coding both qualitative and quantitative data.
- Using tools like Excel/SPSS for TNA data analysis.
- Identifying patterns and performance challenges.
- Creating a training priorities matrix.
- Visualizing data with charts and graphs for clarity.



Day 7: Prioritizing and Selecting Training Solutions

- Conducting cost-benefit analysis of training options.
- Choosing between training and non-training interventions.
- Using an urgency vs. impact matrix to make decisions.
- Exploring formal and informal training solutions.
- Aligning training solutions with budget and time constraints.

Day 8: Reporting and Presenting TNA Results

- Structuring a professional TNA report.
- Writing concise executive summaries and actionable recommendations.
- Presenting findings persuasively to senior leadership.
- Using dashboards and data visualization tools.
- Gaining leadership support for training interventions.

Day 9: From Needs to Training Plans

- Translating TNA findings into clear learning objectives.
- Designing comprehensive training roadmaps and schedules.
- Integrating TNA results into annual L&D plans.
- Collaborating effectively with HR and departmental leaders.
- Applying change management and communication strategies to support rollout.

Day 10: Final Presentations and Wrap-Up

- Group presentations: simulating a real-world TNA project.
- Peer feedback and interactive discussion.
- Recap of key TNA tools and practical techniques.
- Career paths and certifications in learning and development.
- Certificate presentation and closing remarks.

Why Attend This Course: Wins & Losses!

- Gain Essential Skills: Master the art of identifying and addressing training needs to close performance gaps.
- Practical Application: Apply techniques like surveys, interviews, and job analysis directly to real-world scenarios.
- Strategic Impact: Learn to align training interventions with organizational goals and KPIs.
- Enhance ROI: Conduct robust data analysis to ensure training investments deliver measurable results.
- Collaborate Across Teams: Work with HR, L&D, and managers to create impactful plans.
- Advance Your Career: Build credibility with a recognized certification from Training Industry.
- Adapt to Evolving Needs: Stay ahead by mastering TNA to meet changing organizational demands.
- Build Confidence: Present your findings persuasively to gain buy-in for strategic training initiatives.



Conclusion

A comprehensive Training Needs Assessment TNA is essential for ensuring that learning initiatives drive performance and support organizational goals. This Training Industry-certified course equips you with the frameworks, tools, and practical experience to assess training needs and create impactful L&D strategies.

You'll leave ready to apply your new knowledge, collaborate across your organization, and build training solutions that truly drive performance. Start your journey today to become a trusted expert in TNA and learning and development! Let me know if you'd like me to create an Arabic version next!

