

Project Budget Preparation and Monitoring

Lyon (France)

8 - 12 February 2027

UK Training

PARTNER



Project Budget Preparation and Monitoring

Code: FA32 From: 8 - 12 February 2027 City: Lyon (France) Fees: 5200 Pound

Introduction

Project budget preparation and monitoring are essential processes that enable organizations to use financial resources efficiently and maintain a balance between project scope, costs, and the approved implementation schedule. An inaccurate budget or weak financial monitoring can lead to cost overruns, operational disruptions, and delayed management decisions.

This course covers the practical methods used to prepare operating and project budgets. It begins with analyzing the project scope and identifying activities and resources, then progresses to cost estimation, budget allocation, and the establishment of an approved cost baseline. The course also focuses on monitoring actual expenditure, analyzing variances, preparing financial forecasts, and implementing corrective actions to ensure that projects remain within the allocated budget.

The course is designed for project managers, project team members, accountants, financial analysts, planning and budgeting professionals, cost controllers, operational managers, and professionals involved in budget preparation or project financial performance monitoring.

The course uses practical cases and applied exercises to help participants prepare an integrated project budget, connect financial performance with actual project progress, and develop clear reports that support cost control and informed financial decision-making.

Course Objectives

By the end of this course, participants will be able to.

- Understand the fundamental principles of project budget preparation and monitoring.
- Distinguish between operating, capital, and project budgets.
- Convert project scope and work plans into measurable financial requirements.
- Prepare a work breakdown structure and connect it with cost centers and work packages.
- Identify the human, material, and technical resources required to implement a project.
- Apply suitable cost estimation methods based on the project and available information.
- Classify direct, indirect, fixed, and variable costs.
- Prepare a project budget and allocate it across activities, phases, and time periods.
- Calculate contingency and management reserves according to identified risks.
- Establish an approved cost baseline and use it to monitor financial performance.
- Monitor financial commitments, actual expenditure, and forecasted costs.
- Analyze variances between the approved budget and actual expenditure.
- Use earned value indicators to measure cost and schedule performance.
- Prepare cost-at-completion forecasts and estimate the funding required to complete the project.
- Assess the financial impact of changes, claims, and potential risks.
- Design financial reports and monitoring dashboards that support decision-making.
- Develop corrective actions that control expenditure and prevent budget overruns.
- Apply financial governance controls to budget preparation, approval, and monitoring processes.

The logo for UK Training Partner features the text 'UK Training' in a small, black, sans-serif font above the word 'PARTNER' in a large, bold, black, sans-serif font. The background of the logo is a stylized chessboard with several chess pieces (a king, a queen, a rook, and a pawn) in gold and silver.

Course Outlines

Day 1: Establishing the Project Budget and Analyzing Cost Requirements.

- The role of the project budget in planning, control, and decision-making.
- Types of budgets and their uses within organizations and projects.
- The relationship between project scope, schedule, and budget.
- Converting the work breakdown structure into financially measurable components.
- Identifying required resources and linking them to project activities.
- Classifying direct, indirect, fixed, and variable costs.
- Identifying the assumptions and constraints affecting budget preparation.
- Preparing a cost dictionary and linking it to work packages and cost centers.
- Practical exercise on analyzing the cost requirements of a selected project.

Day 2: Cost Estimation and Project Budget Development.

- Collecting the financial and operational data required for cost estimation.
- Applying analogous, bottom-up, and parametric estimation methods.
- Using three-point estimation when uncertainty levels are high.
- Evaluating estimation accuracy and documenting data sources and assumptions.
- Calculating the costs of resources, procurement, contractors, and services.
- Determining contingency and management reserves.
- Consolidating cost estimates and preparing the total project budget.
- Allocating the budget across activities, phases, and time periods.
- Preparing expected cash flows and the project funding plan.
- Practical exercise on preparing an integrated preliminary project budget.

Day 3: Budget Monitoring and Financial Performance Analysis.

- Establishing and using the approved cost baseline for monitoring.
- Recording financial commitments, actual expenditure, and accrued costs.
- Comparing planned expenditure with actual expenditure.
- Analyzing cost variances and identifying their operational and financial causes.
- Measuring actual progress and linking it with completion rates and expenditure.
- Applying planned value, earned value, and actual cost concepts.
- Calculating cost and schedule performance indicators.
- Distinguishing between temporary variances and variances requiring management intervention.
- Preparing a periodic project budget monitoring report.
- Practical exercise on analyzing cost performance using realistic project data.

Day 4: Cost Forecasting and Controlling Variances and Changes.

- Preparing periodic financial forecasts based on actual performance.
- Calculating the estimated cost at completion and the cost required to complete the remaining work.
- Estimating the expected final variance against the approved budget.
- Analyzing the financial impact of project risks.
- Assessing the financial impact of change requests and scope adjustments.
- Managing claims, additional costs, and potential liabilities.
- Determining corrective and preventive actions to control expenditure.

A graphic of a chessboard with several chess pieces. A large gold king piece is in the foreground on the right, with a silver pawn and a gold pawn behind it. In the background, there are concentric circles and the text 'UK Training PARTNER' in a bold, sans-serif font.

UK Training
PARTNER

- Prioritizing expenditure when financial constraints exist.
- Applying what-if scenarios to support financial decisions.
- Practical exercise on addressing an expected project budget overrun.

Day 5: Financial Reporting, Governance, and Integrated Application.

- Designing budget monitoring reports according to stakeholder requirements.
- Selecting appropriate financial performance indicators for the project.
- Preparing dashboards that present expenditure, variances, and forecasts.
- Presenting financial information clearly to management and decision-makers.
- Applying controls for expenditure approvals, changes, and budget transfers.
- Distributing responsibilities among project management, finance, procurement, and senior management.
- Reviewing the budget and verifying compliance with policies and procedures.
- Preparing practical recommendations to address variances and improve financial performance.
- Completing an integrated case study on project budget preparation and monitoring.
- Evaluating final results and reviewing the submitted decisions and recommendations.

Why Attend this Course: Wins & Losses!

- Develop the ability to prepare realistic and measurable project budgets.
- Improve cost estimation accuracy and reduce reliance on undocumented assumptions.
- Connect the budget with project scope, schedule, and resource plans.
- Detect financial variances before they become significant cost overruns.
- Improve the quality of financial reports presented to management and stakeholders.
- Support decisions related to funding, expenditure, and resource reallocation.
- Strengthen control over changes, claims, and additional costs.
- Use quantitative indicators to measure cost performance and actual progress.
- Improve coordination between project, finance, and operational teams.
- Strengthen governance and accountability in managing project financial resources.

Conclusion

The Project Budget Preparation and Monitoring course provides an integrated and practical approach to managing the financial aspects of a project, from initial planning through project closure and final evaluation. The course begins by analyzing the project scope and identifying the required activities and resources. It then progresses to cost estimation, budget preparation, and budget allocation across implementation phases and appropriate time periods.

The course focuses on developing a budget based on clear data and documented assumptions while considering direct and indirect costs, contingency reserves, and potential risks. It also explains how to establish an approved cost baseline that can be used to measure actual performance, monitor expenditure and financial commitments, and identify variances as soon as they occur.

The course examines essential project budget monitoring tools, including earned value analysis, cost performance indicators, final cost forecasting, and the financial assessment of changes and claims. These tools provide a clearer financial view and enable management to implement corrective measures before cost overruns affect project objectives or continuity.

The logo for UK Training Partner features the text 'UK Training' in a small, black, sans-serif font above the word 'PARTNER' in a large, bold, black, sans-serif font. The background of the logo is a chessboard with several chess pieces, including a king, a queen, and a pawn, arranged in a strategic formation.



The course also covers the preparation of financial reports and monitoring dashboards, as well as identifying the information required by different departments and stakeholders. This includes presenting expenditure status, completion rates, variances, future forecasts, and recommended actions in a clear format that supports decision-making.

Through exercises and an integrated practical case study, participants apply the complete process of preparing and monitoring a project budget. This includes identifying cost elements, measuring performance, analyzing variances, and preparing final reports and recommendations. The course therefore supports stronger financial control, improved coordination between departments, and the successful delivery of projects within the approved budget.

A graphic of a chessboard with several chess pieces. A large gold king piece is in the foreground, with a silver pawn and a silver knight behind it. In the background, there are concentric circles and the text 'UK Training PARTNER'.

UK Training
PARTNER

Head Office: +44 7480 775 526
Email: Sales@blackbird-training.com
Website: www.blackbird-training.com

Blackbird Training Clients

 MANNAI CORPORATION MANNAI Trading Company WLL, Qatar	 GAC UNE FILIALE D' EGA Alumina Corporation Guinea	 Booking.com Booking.com Netherlands	 OXFAM Oxfam GB International Organization, Yemen	 Capital Markets Authority Kuwait
 Waltersmith Waltersmith Petroman Oil Limited Nigeria	 QNB Qatar National Bank (QNB), Qatar	 Qatar Foundation Qatar	 AFRICAN UNION ADVISORY BOARD ON CORRUPTION Tanzania	 KFAS KFS Kuwait
 Reserve Bank of Malawi Malawi	 Central Bank of Nigeria Nigeria	 Ministry of Interior Kingdom of Saudi Arabia KSA	 Mabruk Oil Company Libya	 Saudi Electricity Company KSA
 BPKH Badan Pengelola Keuangan Haji BADAN PENGELOLA KEUANGAN Haji, Indonesia	 NATO Italy	 ENI ENI CORPORATE UNIVERSITY, Italy	 GULF BANK Gulf Bank Kuwait	 General Organization for Social Insurance KSA
 Defence Space Administration Nigeria	 National Industries Group (Holding) Kuwait	 Hamad Medical Corporation Qatar	 USAID Pakistan	 STC STC Solutions, KSA
 North Oil Company North Oil company,	 EKO Electricity EKO Electricity	 OMAN BROADBAND Oman Broadband	 UNITED NATIONS UN.	 Authority for Electricity Regulation, Oman Authority for

UK Training
PARTNER

Blackbird Training Categories

Management & Admin

Entertainment & Leisure
Professional Skills
Finance, Accounting, Budgeting
Media & Public Relations
Project Management
Human Resources
Audit & Quality Assurance
Marketing, Sales, Customer Service
Secretary & Admin
Supply Chain & Logistics
Management & Leadership
Agile and Elevation

Technical Courses

Artificial Intelligence (AI)
Sustainability, ESG & Corporate Responsibility
Advanced Courses
Hospital Management
Public Sector
Special Workshops
Oil & Gas Engineering
Telecom Engineering
IT & IT Engineering
Health & Safety
Law and Contract Management
Customs & Safety
Aviation
C-Suite Training