

# IPSAS-Based Budget Preparation, Variance Analysis, and Expenditure Reporting

Baku (Azerbaijan)

13 - 17 October 2025





## IPSAS-Based Budget Preparation, Variance Analysis, and Expenditure Reporting

Code: FA28 From: 13 - 17 October 2025 City: Baku (Azerbaijan) Fees: 4400 Pound

#### Introduction

Public sector budgeting is increasingly aligning with global best practices, especially the International Public Sector Accounting Standards IPSAS. This training course is designed to equip finance professionals with the necessary tools to prepare IPSAS-compliant budgets, perform accurate variance analysis, evaluate financial performance, and generate expenditure reports that support transparency, efficiency, and evidence-based decision-making.

The course is ideal for budget officers, financial controllers, auditors, accountants, planners, and public finance managers aiming to enhance their budgeting and reporting capabilities in line with IPSAS standards.

### **Course Objectives**

By the end of this training, participants will be able to:

- Understand the fundamentals and application of IPSAS in budgeting.
- Prepare comprehensive operating and capital budgets that comply with IPSAS.
- Perform variance analysis and interpret financial deviations effectively.
- Evaluate financial performance using key performance indicators KPIs and benchmarking tools.
- Create and present expenditure reports that support strategic decisions and resource optimization.

#### Course Outlines

### Day 1: Introduction to IPSAS and Budgeting Concepts

- Overview of IPSAS and its relevance to public financial management.
- Types of budgets and core budgeting principles.
- Differences between traditional budgeting and IPSAS-based budgeting.
- The budgeting cycle and its integration with strategic planning.
- Roles and responsibilities in the budget preparation process.

### Day 2: Preparing Budgets According to IPSAS

- Budget classification and the chart of accounts under IPSAS.
- Preparing operating and capital budgets.
- Linking performance goals to budget planning.
- Forecasting revenues and expenditures.
- Hands-on exercises and practical examples of IPSAS-compliant budgets.

#### Day 3: Variance Analysis and Financial Performance Evaluation

- Understanding variance concepts: favorable vs. unfavorable.
- Techniques for variance analysis: cost, volume, and efficiency.





- Interpreting and reporting budget deviations.
- Tools for performance measurement: KPIs, benchmarking, and analysis models.
- Case study: Real-world budget variance analysis.

### Day 4: Expenditure Reporting and Financial Controls

- How to structure and develop expenditure reports.
- IPSAS guidelines for financial disclosures and reporting.
- · Role of internal controls in financial reporting.
- Using reports to support managerial decision-making.
- Introduction to tools and automated financial reporting software.

### Day 5: Enhancing Efficiency and Practical Applications

- Strategies to improve budget execution and operational efficiency.
- · Linking budgets to outcomes and service delivery.
- Identifying and overcoming common challenges in IPSAS budgeting.
- Group workshop: Develop a comprehensive IPSAS-based budget and conduct variance analysis.
- Final review, Q&A session, and practical takeaways.

### Why Attend this Course: Wins & Losses!

- Acquire in-depth knowledge of IPSAS-based budgeting processes.
- Improve skills in financial analysis, variance reporting, and expenditure tracking.
- Gain confidence in evaluating financial performance using measurable indicators.
- Learn how to link budget planning to performance outcomes.
- Utilize automated tools and best practices to ensure efficient and transparent reporting.

### Conclusion

This course provides a practical and comprehensive framework for implementing IPSAS standards in public sector budgeting. Participants will leave with the knowledge, tools, and confidence to develop effective budgets, analyze variances, and produce high-quality expenditure reports.

By integrating theory with real-life case studies and hands-on activities, the course ensures that each participant is ready to make a significant impact in their organization is financial management and reporting processes.





### **Blackbird Training Cities**

### Europe



Malaga (Spain)



Sarajevo (Bosnia and Herzegovarsa)ais (Portugal)





Glasgow (Scotland)



Edinburgh (UK)



Oslo (Norway)



Annecy (France)



Bordeax (France)



Copenhagen (Denmark)



Birmingham (UK)



Lyon (France)



Moscow (Russia)



Stockholm (Sweden)



Podgorica (Montenegro)



Batumi (Georgia)



Salzburg (Austria)



London (UK)



Istanbul (Turkey)





Düsseldorf (Germany)



Paris (France)



Athens(Greece)



Barcelona (Spain)



Munich (Germany)



Geneva (Switzerland)



Prague (Czech)



Vienna (Austria)



Rome (Italy)



Brussels (Belgium)



Madrid (Spain)



Berlin (Germany)



Lisbon (Portugal)



Zurich (Switzerland)



Manchester (UK)



Milan (Italy)





### **Blackbird Training Cities**

#### **USA & Canada**



Los Angeles (USA)



Orlando, Florida (USA)



Online



Phoenix, Arizona (USA)



Houston, Texas (USA)



Boston, MA (USA)



Washington (USA)



Miami, Florida (USA)



New York City (USA)



Seattle, Washington (USA)



Washington DC (USA)



In House



Jersey, New Jersey (USA)



Toronto (Canada)

### **ASIA**



Baku (Azerbaijan) (Thailand)



Maldives (Maldives)



Doha (Qatar)



Manila (Philippines)



Bali (Indonesia)



Bangkok



Beijing (China)



Singapore (Singapore)



Sydney



Tokyo (Japan)



Jeddah (KSA)



Riyadh(KSA)



Melbourne (Australia) Korea)



Phuket (Thailand)



Dubai (UAE)



Kuala Lumpur (Malaysia)



Kuwait City (Kuwait)



Seoul (South



Pulau Ujong (Singapore)



Irbid (Jordan)



Jakarta (Indonesia)



Amman (Jordan)



Beirut





### **Blackbird Training Cities**

### **AFRICA**



Kigali (Rwanda)



Cape Town (South Africa)



Accra (Ghana)



Lagos (Nigeria)



Marrakesh (Morocco)



Nairobi (Kenya)



Zanzibar (Tanzania)



Tangier (Morocco)



Cairo (Egypt)



Sharm El-Sheikh (Egypt)



Casablanca (Morocco)



Tunis (Tunisia)







### **Blackbird Training Clients**



MANNAI Trading
Company WLL,
Qatar



Alumina Corporation **Guinea** 



Booking.com Netherlands



Oxfam GB International Organization, Yemen



Capital Markets Authority, **Kuwait** 



rsmith Petroman Oil Limited Oatar Na Nigeria (O





Qatar Foundation, **Qatar** 



AFRICAN UNION ADVISORY BOARD ON CORRUPTION, Tanzania



KFAS **Kuwait** 



Reserve Bank of Malawi, **Malawi** 



Central Bank of Nigeria



Ministry of Interior, KSA



Mabruk Oil Company **Libya** 



Saudi Electricity Company,



BADAN PENGELOLA KEUANGAN Haji, Indonesia



Italy



ENI CORPORATE UNIVERSITY, Italy



Gulf Bank Kuwait



General Organization for Social Insurance KSA



Defence Space Administration **Nigeria** 



National Industries Group (Holding), Kuwait



Hamad Medical Corporation, **Qatar** 



USAID **Pakistan** 



STC Solutions, **KSA** 



North Oil company,



EKO Electricity



Oman Broadband



UN.







### **Blackbird Training Categories**

### Management & Admin

Entertainment & Leisure

Professional Skills

Finance, Accounting, Budgeting

Media & Public Relations

**Project Management** 

**Human Resources** 

Audit & Quality Assurance

Marketing, Sales, Customer Service

Secretary & Admin

Supply Chain & Logistics

Management & Leadership

Agile and Elevation

#### **Technical Courses**

Artificial Intelligence (AI)

Hospital Management

**Public Sector** 

Special Workshops

Oil & Gas Engineering

Telecom Engineering

IT & IT Engineering

Health & Safety

Law and Contract Management

Customs & Safety

**UK Traininig** 

Aviation

C-Suite Training





+44 7401 1773 35 +44 7480 775526

Sales@blackbird-training.com

www.blackbird-training.com

