

IT Project Management

Madrid (Spain)

20 - 24 January 2025

UK Training

PARTNER

IT Project Management

Code: PM28 From: 20 - 24 January 2025 City: Madrid (Spain) Fees: 4200 Pound

Introduction

This course relies on individual and group exercises aimed at helping participants learn all the critical activities related to contract management. The course also features several case studies and role-plays by participants, followed by discussions. In addition, this course incorporates pre-and post-testing.

Course Objectives

- Manage information technology projects using different project management methodologies
- Prepare the business case of IT projects to ensure justification and feasibility
- Relate project requirements and objectives to stakeholders' needs in a clear and compelling manner
- Explain fundamental project planning activities and set realistic, measurable objectives using predictive and agile methodologies
- Identify the role of the project manager during the design phase of the project
- Outline the activities during the execution phase of a project and establish an effective control process to ensure execution and delivery are in line with the project plans

Course Outlines

Day1

Overview of IT Project Management

- How are IT projects different?
- Risks associated with IT projects
- System development life cycle
 - Waterfall model
 - Incremental model
 - Basic iterative model
 - Agile development model

Day 2

Project Concept

- Developing the business case
- Identifying stakeholders
- Establishing conceptual solutions

A graphic of a chessboard with several chess pieces (a king, a pawn, and a knight) on it. The king is gold, while the other pieces are silver. The board is white and black squares, with a white glow effect behind the pieces.

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- Project charter

Project Requirements

- Functional requirements
- Technical requirements
- Techniques for gathering requirements
- Analyzing and prioritizing requirements
- Documentation requirements

Day 3

Project Planning

- Building work breakdown structure
- Critical path analysis
- Gantt charts
- Resource planning
- Agile project planning
 - Product roadmap
 - Release and iteration planning
- Risk management and disaster recovery planning

Day 4

Project Design

- Developing preliminary design
- Prototyping IT solutions
- Design criteria
- Solution alternatives: Build, buy or outsource

Day 5

Project Implementation and Delivery

- Managing the project team
- System testing
- Change management
- Delivery conversion strategy
- Acceptance testing
- Developing the "go-live" transitioning
- Project closeout

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