

Project Management Professional (PMP)

Lisbon (Portugal)

2 - 6 December 2024

UK Training

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Project Management Professional (PMP)

Code: PM28 From: 2 - 6 December 2024 City: Lisbon (Portugal) Fees: 4400 Pound

Introduction

Your ability as a project manager to demonstrate best practices in project management—both on the job and through professional certification—is essential to compete in today's fast-paced, highly technical, and dispersed workplace. The skills and knowledge you gain in this course will help you avoid making costly mistakes and increase your competitive edge.

In this course, you will apply the generally recognized practices of project management acknowledged by the Project Management Institute PMI® to successfully manage projects.

Course Objectives

- Define several key terms and recognize the relationship between portfolio, program, and project management.
- Describe how organizational influences affect the methods used for managing projects.
- Identify the integration of various processes and project management activities.
- Breakdown the project's scope to include all required project work.
- Compute all activities' durations required to complete the project.
- Estimate activities' costs and project budgets.
- Outline the project's quality policies and objectives.
- Assemble the project team and manage its performance.
- Create and properly communicate project information.
- Develop a project risk management plan and examine project risks.
- Plan the procurement steps to acquire products and services needed from outside the project team.
- Analyze stakeholder expectations and their impact on the project.

Course Outlines

Day 1: PMP credential overview

- The Project Management Institute PMI.
- Credential Overview.
- Exam Overview.
- Application process.
- Question format.

PMP introduction

- The PMBOK guide.
- Key definitions.

A graphic of a chessboard with several chess pieces (a king, a pawn, and a knight) on it. The text 'UK Training PARTNER' is overlaid on the board.

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- Portfolios, programs, and projects.
- PMBOK guide components.

Projects environment

- Project influences.
- Organizational systems.
- Organizational types.
- The role of the project manager.

Day 2: Integration management

- Developing the project charter.
- Developing the project management plan.
- Directing and managing project work.
- Managing project knowledge.
- Monitoring and controlling project work.
- Performing integrated change control.
- Closing the project or phase.

Scope management

- Planning scope management.
- Collecting requirements.
- Defining the scope.
- Creating the WBS.
- Validating the scope.
- Controlling the scope.

Day 3: Schedule management

- Planning schedule management.
- Defining activities.
- Sequencing activities.
- Estimating activity duration.
- Developing the schedule.
- Controlling the schedule.

Cost management

- Planning cost management.
- Estimating costs.
- Determining the budget.
- Controlling costs.

Quality management

- Planning quality management.
- Managing quality.
- Controlling quality.

A graphic of a chessboard with several chess pieces (a king, a queen, a rook, and a knight) on it. The board is white and black, and the pieces are gold and silver. The text 'UK Training PARTNER' is overlaid on the board.

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Day 4: Resource management

- Planning resource management.
- Estimating activity resources.
- Acquiring resources.
- Developing the team.
- Managing the team.
- Controlling resources.

Communications management

- Planning communications management.
- Managing communications.
- Monitoring communications.

Risk management

- Planning risk management.
- Identifying risks.
- Performing qualitative risk analysis.
- Performing quantitative risk analysis.
- Planning risk responses.
- Implementing risk responses.
- Monitoring risks.

Day 5: Procurement management

- Planning procurement management.
- Conducting procurements.
- Controlling procurements.

Stakeholder management

- Identifying stakeholders.
- Planning stakeholder engagement.
- Managing stakeholder engagement.
- Monitoring stakeholder engagement.

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