

Certified Organizational Design and Manpower Planning
Professional

Dubai (UAE)

3 - 7 November 2024

UK Training

PARTNER

Certified Organizational Design and Manpower Planning Professional

Code: HR28 From: 3 - 7 November 2024 City: Dubai (UAE) Fees: 3900 Pound

Introduction

The course answers one simple question; "What is the best way to help organize and assist a group of professionals focus on achieving a collective objective?" hence the course aims at enabling its participants to maximize the efficiency and effectiveness of their organizational structure in compliance with strategic objectives, environmental complexity, and workforce availability and readiness to perform.

Moreover, organizational design is perceived and should be a collective responsibility whereby Human Resources professionals would facilitate and guide the process. Taking this into consideration, the course will provide a toolkit that would enable HR staff to facilitate and guide the process in a systematic manner. The tool kit includes all needed resources; from reflection/brainstorming charts that are used at the analysis stage to design templates and ending up with working sessions' agendas and facilitation guide. In other words, the course considers and favors the functional needs of its participants and considers their ability to implement.

Course Objective of Certified Organizational Design and Manpower Planning Professional

- Differentiate between common organizational structure archetypes and realize the impact of each on individual and organizational performance
- Analyze organizational design elements to include but not limited to strategic goals, scope of operation, governance, competence and span of control.
- Co-design or redesign organizational structure using a comprehensive toolkit.
- Improve organizational readiness level to change through the identification enablers such incentive schemes or operating mechanism.
- Apply workforce planning methods to define workforce gaps on departmental and organizational levels.
- Learn about and acquire HR skills needed for an organizational design professional such as job evaluation and job description writing.

Certified Organizational Design and Manpower Planning Professional Course Outlines

Day 1

The evolution of organizational design models

- Definition and objectives of organizational design
- Evolution of organizational design models and the characteristics of each
 - Leavitt Diamond Model technology, task, people and structure.

UK Training

PARTNER



- Galbraith Star Model strategy, structure, processes, rewards and people.
- McKinsey 7S model strategy, structure, systems, staff, skills, styles and shared values.
- Burke-Litwin model McKinsey 7S model factors in addition to external environment, performance and feedback.

Day 2

Organizational archetypes

- Common types of structures and the implications of each on organizational effectiveness
 - Functional
 - Geographical
 - Customer or Market
 - Product
 - Process
 - Matrix
 - Network
 - Structured network
- Frameworks to help you position your organization and determine essential factors such as positions overlap and span of control.
 - Environmental complexity and stability framework.
 - The work standardization framework: work variety vs internal ability.
 - Classification of operating mechanism.

Day 3

Functional tool kit for design and redesign of optimal organizational structures

- Who to involve and what is the role of HR roles and responsibilities?
- Elements to analyze and consider:
 - Goals - linking structure to strategy.
 - Limits - scoping geography, function, business unit etc. and focusing organizational design work.
 - Activities - defining key activities to deliver strategy and decision requirements.
 - Units - separating functions into units to drive focus and specialization.
 - Links - coordinating and collaborating across units to avoid silos and foster cooperation.
 - Shape - defining spans and hierarchy layers.
- A comprehensive toolkit and associated tools needed to plan for and design your organizational structure.
- A radar chart to indicate change initiatives required for the success of new design.
 - Radar elements
 - Enablers such as incentives, rewards and governance
 - Operating mechanism
 - New structure description such as roles, competencies and sourcing routes
 - Cultural norms and behaviors to be influenced.

Day 4

Work force planning

Defining workforce planning

- Forecasting employee needs
 - Static approach
 - Dynamic approach

UK Training

PARTNER



- Keys to successful workforce planning
- The strategic staffing processes
- Demand analysis
 - Trend analysis
 - Ratio analysis
 - Zero manning methodology
- Capturing and tabulating information

Day 5

Essential skills to master as an organizational design and workforce planning professional

Job evaluation: the Meirc job evaluation system uses and implications

- Job description writing for new or amended roles in compliance with job evaluation system factor requirements.
- Salary structure and incentive schemes.
- Improving staff readiness levels through learning and development.

UK Training

PARTNER



Blackbird Training Cities

Europe

izmir



Podgorica (Montenegro)



Stockholm (Sweden)



Lyon (France)



Copenhagen (Denmark)



Bordeax (France)



Annecy (France)



Oslo (Norway)



Edinburgh (UK)



Glasgow (Scotland)



Malaga (Spain)



London (UK)



Istanbul (Turkey)



Amsterdam (Netherlands)



Düsseldorf (Germany)



Paris (France)



Barcelona (Spain)



Munich (Germany)



Geneva (Switzerland)



Prague (Czech)



Vienna (Austria)



Rome (Italy)



Brussels (Belgium)



Madrid (Spain)



Berlin (Germany)



Lisbon (Portugal)



Manchester (UK)



Milan (Italy)

USA & Canada



Los Angeles (USA)



Florida (USA)



Online



Boston (USA)



Washington (USA)



Miami (USA)



New York (USA)



Toronto (Canada)

UK Training
PARTNER

Blackbird Training Cities

Asia



Baku (Azerbaijan)



Maldives (Maldives)



Manila (Philippines)



Bali (Indonesia)



Bangkok (Tailand)



Beijing (China)



Moscow (Russia)
(Malaysia)



Singapore (Singapore)



Sydney (Australia)



Tokyo (Japan)



Dubai (UAE)



Kuala Lumpur



Jakarta (Indonesia)

Africa



Kigali (Rwanda)



Cape Town (South Africa)



Accra (Ghana)



Lagos (Nigeria)



Marrakesh (Marocco)



Nairobi (Kenya)



Cairo (Egypt)



Sharm El-Sheikh (Egypt)



Casablanca (Morocco)



Tunis (Tunisia)



Blackbird Training Clients



UK Training
PARTNER

Blackbird Training Categories

Management & Admin

Professional Skills
Finance, Accounting, Budgeting
Media & Public Relations
Project Management
Human Resources
Audit & Quality Assurance
Marketing, Sales, Customer Service
Secretary & Admin
Supply Chain & Logistics
Management & Leadership
Agile and Refinement

Technical Courses

Hospital Management
Public Sector
Special Workshops
Oil & Gas Engineering
Telecom Engineering
IT & IT Engineering
Health & Safety
Law and Contract Management
Customs & Safety
Aviation
C-Suite Training



 International House 185 Tower Bridge
Road London SE1 2UF United Kingdom

 +44 7401 1773 35
+44 7480 775526

 training@blackbird-training.com

 www.blackbird-training.com

UK Training
PARTNER



The image shows a chessboard with several pieces. A large gold king piece is in the foreground, with a silver pawn and a silver knight behind it. The board is set against a background of concentric circles.