

Certificate in Business Acumen

19 – 23 October 2026
Lyon (France)

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Introduction

In today's complex and fast-paced business world, having business acumen is no longer a bonus—it is a necessity.

The ability to connect everyday decisions with long-term strategic and financial outcomes is what sets high-performing professionals apart.

This is especially true for leaders and professionals across the Middle East and North Africa MENA region, who operate in rapidly evolving environments.

The Certificate in Business Acumen is designed for executives, team leaders, and professionals across sectors including energy, finance, telecommunications, government, marketing, human resources, and operations.

It equips participants with the tools to interpret financial statements, evaluate strategic options, and make informed decisions that drive business results.

Course Objectives

- Understand the concept of business acumen and its organizational importance.
- Interpret basic financial statements and performance indicators.
- Connect operational decisions to strategic objectives.
- Analyze internal and external business environments.
- Strengthen critical thinking and decision-making skills.
- Apply tools such as return on investment and profitability analysis.
- Communicate effectively with senior management in business language.
- Develop an integrated perspective across departments and business functions.

Course Outlines

Day 1: Foundations of Business Acumen

- Define business acumen and its relevance in leadership roles.
- Distinguish between technical expertise and enterprise-wide thinking.
- Explore business models and organizational structures.
- Understand how each department contributes to the bottom line.
- Link day-to-day actions to broader business results.
- Activity: Analyze the business lifecycle of a real product.

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Day 2: Financial Awareness for Decision-Making

- Overview of key financial statements.
- Interpret income statements and balance sheets.
- Understand cash flow and profitability metrics.
- Use cost data to assess project viability.
- Case study: Analyze a simplified financial report.
- Workshop: Make investment choices based on available data.

Day 3: Strategy and Alignment

- Apply SWOT analysis and market frameworks.
- Set SMART goals that align with enterprise strategy.
- Use key performance indicators to track progress.
- Understand how markets and operations interact.
- Session: Prioritize strategic initiatives using data.
- Activity: Analyze performance gaps and opportunities.

Day 4: Driving Performance Through Insight

- Leverage data to support key business decisions.
- Read and interpret operational performance reports.
- Translate metrics into action for teams and executives.
- Combine numerical analysis with qualitative judgment.
- Practice presenting data-driven proposals to leaders.
- Workshop: Create a performance impact pitch.

Day 5: Capstone and Application

- Recap of key business acumen principles.
- Final project: Build a business plan with measurable impact.
- Peer review and instructor feedback.
- Prepare a personal development plan for applying skills.
- Final assessment and certification issuance.
- Networking and knowledge sharing session.

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A graphic illustration of a chessboard with several chess pieces. A large gold king piece is prominent in the foreground, with a silver pawn and a gold pawn nearby. The board is checkered, and there are concentric circles in the background.

Why Attend this Course: Wins & Losses!

- Gain a strategic perspective across business functions.
- Improve decision-making with financial and operational insight.
- Increase confidence in communicating with senior executives.
- Enhance career progression through practical business skills.
- Strengthen your role as a results-driven contributor.
- Obtain a globally recognized certification.
- Build cross-functional collaboration skills.
- Learn through real case studies, tools, and peer interaction.

Conclusion

In today's competitive landscape, business acumen is a critical differentiator. Whether you're a rising manager or an experienced leader, understanding the financial and strategic implications of your actions empowers you to drive meaningful impact.

The Certificate in Business Acumen provides a hands-on, practical framework to make smarter decisions, communicate with confidence, and align your daily work with big-picture goals. It is more than a course—it is a transformation in how you think, act, and lead.

A graphic of a chessboard with several chess pieces (a king, a queen, and a pawn) on it, set against a background of concentric circles.

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